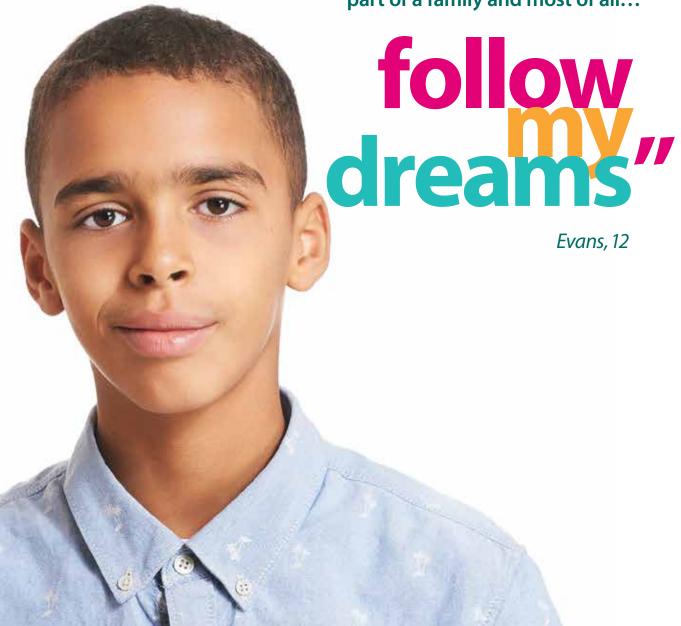


"The Y is a place where I can be free, play sports, learn, socialize, have fun, feel like I'm part of a family and most of all...



To build stronger communities by providing opportunities for everyone to lead fulfilling, active, healthy and engaged lives.







We couldn't change lives without you

- OUR DONORS, VOLUNTEERS, **EMPLOYEES AND PARTNERS-**

This Community Report

This Community Report

is first and foremost about the difference YOU are

making in people's lives.

Maybe it doesn't seem

like much... And yet!

For a child who is on

his own after school.

For a young person

who is having serious problems at home,

For a sedentary adult

without seeing anyone,

For a family who can't afford

activities for their children,

who can go a week

It means a lot.

is not only about the YMCA.

are giving children

who are struggling a chance to succeed in school and in life.

are getting kids off the street and allowing them to reach their full potential.

are encouraging adults and families

to stay active and connect with their community.

are lending a hand

to all these people when they need it most, and are helping them overcome life's challenges.

On behalf of the YMCA,



Stéphane Vaillancourt – President and CEO, The YMCAs of Québec Waguih Rabbat - Chair of the Board of Directors, The YMCAs of Québec **Gregory Chrispin** – *President, YMCAs of Québec Foundation* xperts are sounding the alarm:
Québec's youth are becoming
less fit and more prone to illnesses
like diabetes. This is a real public
health issue. We must act now and
encourage more young people to
get moving in our programs.

"December 21, 2016 – On this day, at the age of 21, I was diagnosed with Type 1 Diabetes. This meant a lifetime sentence of constantly monitoring my sugar intake and giving myself at least four injections of insulin a day. If I wasn't careful, my future could include limb amputations, vision loss, and even death.

I was encouraged to incorporate some physical activity into my schedule to keep my sugar levels in check. In doing so, I was able to not only improve my physical well-being, but also to alleviate the mental burden of being diagnosed with a chronic disease.

Now, I realize that the YMCA was more than just a way for me to get into shape. It was a place that empowered me to take the disease into my own hands."

"The YMCA is where I conquered my diabetes."

Karmin

Thanks to your help, YMCA members are not only improving their physical skills, but also gaining the self-confidence, motivation, and knowledge they need to make physical activity part of their daily lives.

PROMOTING HEALTHY ACTIVE LIVING FOR ALL uébec youth are facing several challenges: a high school dropout rate, sedentary behaviour, technology addiction, bullying, and marginalization. This is why it is so important to provide young people with a safe place where they can be active, learn and make connections.

When people think of an at-risk youth, what often comes to mind is someone who is aggressive, gets kicked out of class, or is in trouble with the police. But an at-risk youth can also be quiet and withdrawn...

Isolation, a lack of resources, problems at school... these are some of the risk factors that could have turned young Kared into one more statistic.

But, after only six months in the YMCA Plusone Mentoring program, Kared is more self-confident and independent, and feels less isolated. All thanks to having his mentor Kilsaris by his side.



HELPING YOUTH REACH THEIR POTENTIAL

With your support, the Y can give young people what they need to make positive choices and succeed. Interacting with caring adult role models and participating in rewarding activities creates a climate of trust and a sense of belonging that encourages youth to talk about their problems, big and small.

"I feel more free because I wasn't doing anything at home. I felt like I was in a cage." he news reminds us every day that we live in a time when social cohesion is fragile. More than ever, we must work towards creating a climate of fairness, inclusion, empathy and respect.

"Here, people feel like themselves."

Emanuel, Street Worker Dialogue – Homelessness Assistance



By supporting us, you're investing in values like inclusion, kindness and respect, and you're making our programs more accessible to our fellow citizens, regardless of their age, origin, religion, sexual orientation or income.

Losing your job. Bankruptcy. Domestic violence... Anyone can end up on the streets. It doesn't take much. And it happened to Daniel L., Daniel F. and Jo Redwitch, who go to the Y to play sports for free. It's a place that helps them get back on their feet.

"The Y allows us to build ourselves up again without being judged." — Daniel L.

"I feel calmer. Because I'm not getting into trouble, it's better for society, and better for myself." — Daniel F.

"I think that if we had more places like this, we would have a lot less people on the street." — Jo Redwitch



TOGETHER,

let's build a better future for our children, youth and families!



A heartfelt thanks to all of you who want to improve the quality of life of our children so that:

More children adopt healthy lifestyle habits.

More youth stay in school.

More teens reach their full potential.

More families in need have access to a fulfilling, active, healthy and engaged life.

Thanks to the generosity of nearly 3,000 donors, the Foundation raised a record amount of \$1.7 million in 2017. Individuals, families and companies – you are all at the heart of what we do, and we are working hard to tell you about the extraordinary impact of your donations.

Thank you for believing in the Y and its Foundation, and for renewing your support year after year.

Your dedication will ensure that our action endures for generations of children and youth in Québec.

A SPECIAL THANKS to our major donors

Alvin Segal Family Foundation The Benguigui-Maas Family

The Birks Family Foundation

Caisse de dépôt et placement du Claude Beaulieu Foundation Claudine & Stephen Bronfman Family Foundation CN Corus Entertainment Inc. The Cowan Foundation Destination centre-ville **Estate of Alfred Fred Muth** Estate of Dr. John & Mrs. Jane Smola Fondation de la Pointe-de-l'Île Fondation J'ai ma place Foundation of Greater Montréal George Hogg Family Foundation The Goldberg Family **Industrial Alliance KPMG Foundation** Eddie & Teresa Leschiutta Manulife The Monk Family Foundation Oeuvres Marie-Anne-Lavallée The Organix Foundation **David Paltiel** Richard Payette & Louise Beauregard Réno-Métrix Rogers The Saucier Family Leslie Silver & Laurent Ferreira Tangerine Stéphane Vaillancourt Eight individuals who wish to remain anonymous.

More children at the YMCA will grow up healthy thanks to Manulife!

Thanks to a generous donation of \$500,000 from Manulife to the YMCAs of Québec, several thousands of children aged 12 and under will develop the basic motor skills, self-confidence and motivation they need to stay active for life. A pilot program will be launched in our day camps starting June 2018.

YMCA PEACE MEDALS, 30 YEARS ALREADY!

30 years of celebrating efforts to create more harmonious communities

100+ individuals or groups

who have received a Peace Medal since 1987

165 years of working together for peace

400 guests who care about our youth

330,000 dollars to help YMCA youth succeed in school and in life

"I arrived in Boston on a Friday. The Opera House was closed. I spent three days on the street. Without warm clothes or money. The YMCA took me in. Thanks to the YMCA, I survived my first winter. It was the most meaningful gesture of my life."

Kent Nagano, Honorary Laureate, 2017 YMCA Peace Medals

"The evening was a great success — a testament to the spirit of sharing and support behind our communities and we can be proud of it."

Gregory Chrispin, President of the YMCAs of Québec Foundation and Executive Vice President, Wealth Management and Life and Health Insurance, Desjardins.

Thank you to Desjardins for presenting the event and to our sponsors: CIBC, Cogeco, Manulife, PIMCO, RBC, Rogers and Servicorp



IMPACT

2 222222

222222

In 2017, thanks to the commitment and vision of our 500 partners, 1,400 volunteers, 1,500 employees and 2,900 donors

2 22 22 22 2

Y 120,000

people participated in our activities and services, including 40,000 kids and vouth who achieved success and found their way





institutionsof higher education

15+

15+ municipalities school

35+

government and public/ parapublic institutions at the municipal, provincial and healthcare federal levels

Our partners keep us connected to the needs of the community

90+

schools

10+ hospitals and

groups 230+ community organizations

7,000

they needed to

start a new life

asylum seekers stayed

at the YMCA Residence

and found the support

222

50+

special

interest

• 36 POINTS OF SERVICE











POPULATIONS

Financial assistance from the YMCA

> 6,934 participants

who could not otherwise afford our activities and services saw their lives change thanks to financial assistance from the YMCA totalling

\$1.16M

3,000 students stayed in school

> people who were homeless or at risk of being homeless got help to turn their lives around or were referred to the appropriate



2,000 young people thrived in our **TeenZones**

6,400 their horizons by learning a new language

youth had a transformative experience in nature at Camp YMCA Kanawana

222222

70,000

people improved their health and

quality of life through exercise

작작작



#####

7,300 seniors (members and participants in our community programs) stayed active and connected to their community

how to swim

2,100

campers were

physically active and made friends at day camp

Thank you!

All this would not have been possible without you.

The centre will be built on the site of the former The City of Québec has asked the Charest Cinema on Du Pont Street in Lower YMCA to manage the new Saint-Roch community and sports centre. Town. And since our Community Office is just a few steps away, we're already very NEW familiar with the neighbourhood. YMÇA IN QUÉBEC



A MODERN AND BRIGHT CENTRE

25-metre pool
Double gym
Conditioning room
TeenZone
Studios for group classes
Community rooms
Large hall for gatherings
Community kitchen
Accessible rooftop
with an outdoor studio
and vegetable garden

Language classrooms

THE YMCA HAS BEEN SERVING THE QUÉBEC CITY COMMUNITY FOR 163 YEARS.

The YMCA begins its work in Québec City.The first YMCA centre opens at Place D'Youville

The first YMCA centre opens at **Place D'Youville** in a building that would later house the Le Diamant theatre.

1940s AND LATER The centre moves to various locations, including **René-Lévesque Boulevard** in the 1950s and **Wilfrid-Laurier Avenue** in the 1990s.

2002

Now located near the **Plains of Abraham**, the centre closes after the property is sold by the owner, but the YMCA still maintains several community programs on **Du Parvis Street** (school perseverance, day camp, environmental leadership, compensatory work...)

"The governments of Canada and Québec and the City of Québec recognize the importance of having good recreational infrastructure that encourages healthy lifestyles and helps make communities vibrant, inclusive places to live."

Joint press release from the governments of Canada and Québec and the City of Québec

"Saint-Roch has long anticipated the YMCA community centre! It will reinvigorate the neighbourhood by enhancing and supplementing services and facilities that will directly benefit people who need them the most."

Émile Piché, Interim Coordinator, Table de quartier l'EnGrEnAgE de Saint-Roch

Actively involved in central neighbourhoods for many years and working to create welcoming and innovative environments, GM Développement welcomes the arrival of the YMCA as excellent news and a major gain for Saint-Roch."

Geneviève Marcon, President, GM Développement

This centre marks:

The return of all YMCA programs and services to the area (a community centre, gym and pool) more than 15 years after the closure of the Québec City YMCA centre.

A historic step for our now province-wide Association: our first YMCA community and sports centre outside of Montréal.

OUR NEXT CHALLENGE?

Raising \$1.5 million in order to:

Purchase furniture and sports equipment.

Make services accessible to the most vulnerable people in the Québec City community through our Financial Assistance Fund.



We look forward to welcoming our first participants in 2019!

The YMCA in Québec

YMCA CENTRES

Cartierville YMCA **Downtown YMCA Du Parc YMCA** Guv-Favreau YMCA Hochelaga-Maisonneuve YMCA Notre-Dame-de-Grâce YMCA Pointe-Saint-Charles YMCA Saint-Laurent YMCA West Island YMCA Westmount YMCA

And also...

Camp YMCA Kanawana (Saint-Sauveur) YMCA International Language School (Ville-Marie) YMCA Residence (Westmount)

YMCA POINTS OF SERVICE

CHILDREN AND YOUTH

Day Camps

- (A) Centre récréatif Saint-Roch
- (1) Collège de Montréal (Ville-Marie) (2) Complexe Gadbois (Le Sud-Ouest)
- (3) Springdale Elementary School (Dollard-des-Ormeaux)
- (4) Twin Oaks Elementary School (Laval)

Early Learning and Care

- (5) Du Parc YMCA Davcare (Plateau-Mont-Royal)
- (5) Du Parc YMCA-Ubisoft Daycare (Plateau-Mont-Royal)

(6) Maison des jeunes Le Zénith (Saint-Léonard)

- (7) Beurling Academy (Verdun)
- (8) Westmount Recreation Centre

COMMUNITY PROGRAMS

Refugee Reception Office

(9) Montréal Pierre-Elliott-Trudeau International Airport (Dorval)

C-Vert

- (B) Saint-Roch YMCA Community Office
- (10) Cité des arts du cirque TOHU* (Villeray Saint-Michel Parc-Extension)
- (11) Centre Sainte-Cunégonde (Le Sud-Ouest)
- (12) Enviro Éduc-Action * (Gatineau)

- (11) Centre Sainte-Cunégonde (Le Sud-Ouest)
- (13) Chalet du parc Campbell-Ouest (Le Sud-Ouest)

Social Reintegration Service - Espadrille

and YMCA Employment Services – La Boussole

(14) Montréal Detention Centre (Ahuntsic-Cartierville)

Service for Supervised Access Rights

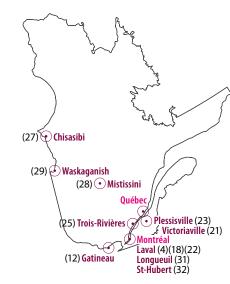
(15) Centre Desjardins (Mercier–Hochelaga-Maisonneuve)

Compensatory Work/Projet Vélo-Parc

(B) Saint-Roch YMCA Community Office

YMCA Homelessness Assistance – First Stop

(16) Gare d'autocars de Montréal (Ville-Marie)



SCHOOL SUCCESS

L'Entre-Deux Cooperative Café

(17) École secondaire Antoine-de-Saint-Exupéry (Saint-Léonard)

Pathways to Education

- (18) Centre du Sablon (Laval)
- (19) L'Auberge communautaire du Sud-Ouest

YMCA Alternative Suspension

- (20) Montréal-Nord YMCA Community Office
- (B) Saint-Roch YMCA Community Office Carrefour Jeunesse-Emploi:
 - (21) Arthabaska (Victoriaville)*
 - (22) Laval*
 - (23) L'Érable (Plessisville) *
 - (24) Rivière-des-Prairies
 - (25) Trois-Rivières / MRC des Chenaux*
- (26) The Don Bosco Youth Leadership Centre (Rivière-des-Prairies)
- Cree Regional Authority Justice and
- Correctional Services (Cree Nation Government) *:
 - (27) Chisasibi
 - (28) Mistissini
 - (29) Waskaganish
- (30) Corporation Mainbourg (Pointe-aux-Trembles)
- La Maison de Jonathan *:
 - (31) Longueuil (32) Saint-Hubert
- Maison des jeunes:
- (6) Le Zénith (Saint-Léonard)
- (C) l'Antidote (Duberger-Les Saules)
- (33) Dawson Boys and Girls Club (Verdun)

YMCA Centre: Where the YMCA provides a full range of sports and community programs and services.

YMCA Point of Service: Where the YMCA offers youth, community and school success programs.

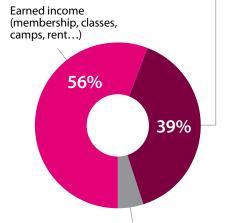
Delegated organization



The YMCAs of Québec

2017 Revenue

Services and government grants



5% Donations and contributions

Statement of operations	2017	2016
for the year ended December 31, 2017	\$	\$
REVENUE		
Program activities	29,265,170	28,196,054
Grants for programs	19,873,421	14,895,141
Rent	1,635,732	1,753,444
Grants for installations	1,774,401	1,772,882
Grants for installations – interest	240,905	315,601
Donations from the YMCAs of Québec Foundation	1,035,251	1,081,824
Centraide of Greater Montreal	1,618,852	1,404,454
Investment income	98,884	57,208
	55,542,616	49,476,608
EXPENSES		
Salaries and social benefits	30,423,265	28,867,427
Occupancy costs	8,942,823	8,408,608
Programs and administration	9,091,338	7,987,266
	48,457,426	45,263,301
EXCESS OF REVENUE OVER EXPENSES BEFORE THE FOLLOWING ITEMS	7,085,190	4,213,307
Net amortization	1,898,867	2,052,852
Interest and financing costs	226,530	343,227
Write-off of the advance receivable from the YMCAs of Québec Foundation	1,118,727	-
	3,244,124	2,396,079
EXCESS OF REVENUE OVER EXPENSES	3,841,066	1,817,228

Statement of financial position	2017	2016
as at December 31, 2017	\$	\$
Current assets	15,461,979	11,087,906
Long-term investments	1,541,811	1,546,781
Long-term receivables	4,310,751	6,823,323
Capital assets	34,584,901	35,465,928
TOTAL ASSETS	55,899,442	54,923,938
Current liabilities	10,656,303	10,603,648
Long-term debt and other liabilities	8,166,757	9,732,819
Deferred contributions related to capital assets	18,816,722	20,168,877
TOTAL LIABILITIES	37,639,782	40,505,344
NET ASSETS	18,259,660	14,418,594
TOTAL LIABILITIES AND NET ASSETS	55,899,442	54,923,938



The financial statements audited by Deloitte LLP are available at ymcaquebec.org

YMCAs of Québec Foundation

Statement of operations for the year ended December 31, 2017

Donation sources

Donations from foundations Major donations from individuals 22% **Annual donations** 8% 19% 15% Bequests and planned gifts 19% 17% Fundraising events Corporate donations

	2017	2016
	\$	\$
REVENUE		
Donations and contributions	1,757,321	1,033,548
Investment income	294,031	321,189
	2,051,352	1,354,737
EXPENSES		
Operating expenses	172,219	197,480
Expenses inherent to the revenue	796,322	858,003
	968,541	1,055,483
EXCESS OF REVENUE OVER EXPENSES BEFORE THE FOLLOWING ITEMS	1,082,811	299,254
Contributions to the YMCAs of Québec	(1,391,925)	(1,088,109)
Gain on write-off of the advance from the YMCAs of Québec	1,118,727	-
	(273,198)	(1,088,109)
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	809,613	(788,855)

The financial statements audited by Deloitte LLP will be available in June 2018 at ymcaquebec.org



THE YMCAs OF QUÉBEC

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*Executive Committee member
**Resignation during term of office















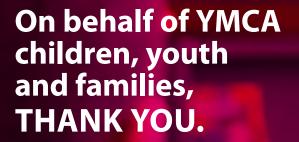












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